

PRESS RELEASE

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MKG Hotel Groups World Ranking 2008

IHG towards 600 000 rooms capacity

- The British group IHG reinforces its first place on the world Top 10 list, according to the MKG Hospitality database, with a significant increase of its supply of 5.2%. From January 1st 2008, IHG represents 3 949 hotels and 585 094 rooms throughout the world and should reach 600 000 rooms in the near future. Its development pipeline is in good shape with more than 1 600 hotels and 225,000 rooms for the years to come.
- Disposal of Red Roof Inns and launching of several new brands for Accor; the sell of Scandic by Hilton Hotels, the latter being acquired by Blackstone: the past year has been an event full one.
- Best Western stays the world's first brand despite a decrease of its offer.

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Methodology

- MKG Hospitality is the European leader within the hotel industry, tourism et catering. With its number-one database worldwide, outside the United States it is highly representative in the sector. The monthly database report encompasses 10 000 hotel chains and represents 1 000 000 rooms (sample has been increased by 10% in 2005)

- Since September 2004, the MKG Hospitality database propose a daily program capable of monitoring activity indicators on a day to day basis. It counts 1 500 hotels and 125 000 rooms in France making it the first program capable of daily performance monitoring in Europe

Les dix premiers groupes hôteliers mondiaux au 1^{er} janvier 2008

Top ten hotel groups in the world

RANG	GRUPE	HÔTELS	HÔTELS	EVOL.	CHAMBRES	CHAMBRES	EVOL.
2008 (2007)		2008	2007	HÔTELS	2008	2007	CHAMBRES
1 (1)	IHG	3 949	3 741	208	585 094	556 246	5,2%
2 (2)	WYNDHAM WORLDWIDE	6 544	6 473	71	550 576	543 234	1,4%
3 (3)	MARRIOTT INTERNATIONAL	2 901	2 775	126	517 909	502 089	3,2%
4 (4)	HILTON HOTELS	2 959	2 901	58	497 365	497 738	-0,1%
5 (5)	ACCOR	3 857	4 121	-264	459 494	486 512	-5,6%
6 (6)	CHOICE INTERNATIONAL	5 516	5 316	200	445 254	429 401	3,7%
7 (7)	BEST WESTERN	4 035	4 164	-129	308 636	315 401	-2,1%
8 (8)	STARWOOD HOTELS & RESORTS	897	871	26	274 535	265 598	3,4%
9 (9)	CARLSON HOSPITALITY	971	945	26	148 551	145 933	1,8%
10 (10)	GLOBAL HYATT	720	733	-13	138 503	141 011	-1,8%
TOTAL		32 349	32 040	309	3 925 917	3 883 163	1,1%

Le chiffre entre parenthèses représente le classement 2007

Source : base de données MKG Hospitality - Statistiques officielles des groupes hôteliers - Mars 2008

Capacité uniquement hôtelière hors résidences

Les vingt premières enseignes hôtelières mondiales au 1^{er} janvier 2008

Top twenty hotel brands in the world at January 1st 2008

RANG	NOM DE CHAÎNE	GRUPE	NOMBRE D'HÔTELS		EVOL.	NOMBRE DE CHAMBRES		EVOL.
2008 (2007)			2008	2007	HÔTELS	2008	2007	CHAMBRES
1 (1)	BEST WESTERN	BEST WESTERN	4 035	4 164	-129	308 636	315 401	-2,1%
2 (2)	HOLIDAY INN	IHG	1 382	1 395	-13	256 775	260 470	-1,4%
3 (4)	COMFORT INNS & COMFORT SUITES	CHOICE INTERNATIONAL	2 467	2 439	28	188 596	184 716	2,1%
4 (3)	MARRIOTT HOTELS & RESORTS	MARRIOTT INTERNATIONAL	520	537	-17	188 544	190 431	-1,0%
5 (5)	HILTON HOTELS & RESORTS	HILTON HOTELS	511	498	13	176 523	172 605	2,3%
6 (7)	EXPRESS BY HOLIDAY INN	IHG	1 808	1 686	122	156 531	143 582	9,0%
7 (6)	DAYS INN OF AMERICA	WYNDHAM HOTEL GROUP	1 883	1 859	24	153 333	151 438	1,3%
8 (8)	HAMPTON INN	HILTON HOTELS	1 490	1 392	98	147 326	138 487	6,4%
9 (9)	SHERATON HOTELS & RESORTS	STARWOOD HOTELS & RESORTS	399	396	3	138 878	135 859	2,2%
10 (10)	SUPER 8 MOTELS	WYNDHAM HOTEL GROUP	2 081	2 054	27	128 587	126 175	1,9%
11 (11)	QUALITY INNS & HOTELS	CHOICE INTERNATIONAL	1 210	1 128	82	118 386	112 173	5,5%
12 (13)	COURTYARD	MARRIOTT INTERNATIONAL	767	733	34	110 780	105 526	5,0%
13 (12)	RAMADA WORLDWIDE	WYNDHAM HOTEL GROUP	874	871	3	106 978	105 986	0,9%
14 (14)	MOTEL 6	ACCOR	956	928	28	98 038	95 628	2,5%
15 (16)	MERCURE	ACCOR	756	732	24	93 827	89 624	4,7%
16 (15)	HYATT HOTELS	GLOBAL HYATT	213	214	-1	92 755	94 224	-1,6%
17 (17)	RADISSON HOTELS	CARLSON HOSPITALITY/REZIDOR	397	400	-3	87 410	89 365	-2,2%
18 (18)	IBIS	ACCOR	769	745	24	86 486	82 546	4,8%
19 (19)	CROWNE PLAZA HOTELS & RESORTS	IHG	300	275	25	83 661	75 632	10,6%
20 (20)	NOVOTEL	ACCOR	387	397	-10	69 234	70 373	-1,6%

Le chiffre entre parenthèses représente le classement 2007

Source : base de données MKG Hospitality - Statistiques officielles des groupes hôteliers - Mars 2008

No major ranking disruption, repositioning and transfers have limited several groups improvement

The world first 10th group ranking has not changed in 2007. However, the past year, has given to the major groups the occasion to settle their positions on the world scene. With an increasing park of 5.2%, IHG stays on top and reinforces its position by extending the lead on Wyndham Worldwide (+1.4%), despite a sustained growth of its offer with such brands as Days Inn, Super 8 and Ramada. The British group can count on growing markets for its Express by Holiday Inn brand, for the economic segment, and Crowne Plaza for the upper-scale venues in order to quench its thirst. All lights are green for IHG which expects to collect the fruits of its historical brand Holiday Inn revival announced by the end of the year 2007.

In third place, Marriott International (+3.2%) benefits from Courtyard and Residence Inn attractiveness to take its mark against Hilton. The American group, bought by the investment fund Blackstone last summer, is stable (-0.1%). This stability is however relative. In 2007, Hilton, Hotels separated from Scandic, the mi-scale hotel brand leader in Scandinavia. The 20,000 room loss has nearly been overcome by the expansion of mid-scale brands Hampton Inn and Garden Inn outside America.

Still firmly in fifth place, Accor experienced a decrease of its offer (-5.6%). Following its brands orientated strategy, the French group has decided to concentrate on Motel 6 development, whilst separating from Red Roof Inns (326 hotels and 35 238 rooms). The sell of the economic brand explained Accor's supply contraction as well as the transfer of 40 hotels back to the supervision of Dorint, its former German's partner. Without totally counterbalancing its losses, Accor has witnessed a significant rise of its Ibis, Mercure and Etap Hotel brands. The launch of Pullman and All Seasons new brands, as well as Sofitel's repositioning and Novotel and Mercure revitalisation should boost quickly the hotel group expansion.

The progression of franchisor Choice International (+3.7%) demonstrates the good health of both economic and mid-scale segments as Comfort Inn and Quality increase their presence worldwide. A development opportunity that does not apply to Best Western. Even if it is still in first place, the world number one brand seems to reach a new phase of network's reduction as it has decided to put the emphasis on quality issues (-2.1%).

While waiting on the arrival of its new brands Aloft and Element, Starwood Hotels group is experiencing a significant development of Westin and Sheraton, thus experiencing an increase of its offer by 3.4%. As for the Carlson Hospitality group, it is reaching 1 000 hotels. A major Rezidor's shareholder since 2007, Carlson palliates Radisson's decline by Country Inns and Park Inns good results. Global Hyatt finishes the Top 10 with 1.8% decrease of its offer.

First 20 hotel groups announce 1.1 million rooms by 2015

For the years to come, the major hotel groups have announced tremendous developments. Their projected pipelines, signed our under way, are particularly important:

- The first 20 hotel groups have announced the opening of 8 500 hotels to come with 1.1 million new rooms by the end of 2015, that is a 20% increase of their supply.
- Majority of the projects should concern:
 - Northern America with 1 000 hotels for 400 000 rooms
 - Pacific Asia with 1 100 hotels for 230 000 rooms
 - Europe with 1 000 hotels for 180 000 rooms
 - South America, 780 hotels for 80 000 rooms
 - Africa and Middle East with 250 hotels and 70 000 rooms

As an example, Marriott announces 80 000 rooms, Accor more than 200 000 rooms by 2010, Hilton Hotels forecasts 900 hotels and 120 000 rooms, Choice International goes towards 78 000 rooms and even the Chinese group Jin Jiang has 22 000 new rooms under way.

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